

**NATIONAL RETAIL FEDERATION
2003-2005 RETAIL SALES REPORTING and
4-5-4 MERCHANDISING CALENDAR**

SPRING SEASON

FALL SEASON

The figure displays a 6x6 grid of 36 monthly calendars for the years 2003, 2004, and 2005. Each calendar is a 4x7 grid showing the days of the month. The columns represent the days of the week (S, M, T, W, T, F, S) and the rows represent the weeks. The dates are color-coded: red for the current date, green for dates in the current month, and grey for dates in other months. The grid is organized by year and month, with 2003 in the first row, 2004 in the second row, and 2005 in the third row. The months are arranged in columns: January, February, March, April, May, June in the first column; July, August, September, October, November, December in the second column; and January, February, March, April, May, June in the third column. The dates are color-coded: red for the current date, green for dates in the current month, and grey for dates in other months.